

THE ENGLISH-SPEAKING UNION OF THE UNITED STATES

BYLAWS

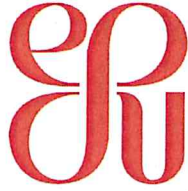
INCLUDING AMENDMENTS ADOPTED NOVEMBER 1, 1965; NOVEMBER 11, 1966; OCTOBER 27, 1969; NOVEMBER 9, 1970; NOVEMBER 12, 1972; OCTOBER 26, 1974; OCTOBER 26, 1975; NOVEMBER 19, 1977; NOVEMBER 3, 1979; SEPTEMBER 11, 1980; SEPTEMBER 25, 1981; SEPTEMBER 1, 1986; SEPTEMBER 18, 1989; OCTOBER 2, 1993; NOVEMBER 6, 1994; MARCH 1995; OCTOBER 19, 1997; OCTOBER 9, 1998, OCTOBER 15, 2005 AND RESTATEMENT OCTOBER 30, 2008, OCTOBER 7, 2011, OCTOBER 18, 2014 AND OCTOBER 29, 2017.

TABLE OF CONTENTS

	Page
THE ENGLISH-SPEAKING UNION OF THE UNITED STATES BYLAWS	
ARTICLE I. Name, Offices, and Mission	1
Section 1.1 NAME	1
Section 1.2 OFFICES AND BRANCHES	1
Section 1.3 PURPOSE	1
ARTICLE II. Members	1
Section 2.1 MEMBERS	1
Section 2.1.1 Structure of Membership	2
Section 2.1.2 Authority of Members	2
Section 2.2 DUES	2
Section 2.3 ANNUAL MEETING	2
Section 2.4 SPECIAL MEETING	2
Section 2.5 NOTICE AND WAIVER	2
Section 2.6 QUORUM	3
Section 2.7 DELEGATES	3
Section 2.7.1 Voting	3
Section 2.7.2 Proxies	3
Section 2.8 REMOVAL OF MEMBERS	3
Section 2.8.1 Branch	3
Section 2.8.2 Corporation	3
ARTICLE III. Branches	4
Section 3.1 CREATION	4
Section 3.2 LIMITED LIABILITY OPERATING AGREEMENT	4
ARTICLE IV. Regions	4
Section 4.1 REGIONAL ORGANIZATION OF BRANCHES	4
Section 4.1.1 Purpose	4
Section 4.1.2 National Board	4
ARTICLE V. National Board	4
Section 5.1 GENERAL POWERS AND CORPORATE GOVERNANCE	4
Section 5.2 COMPOSITION, ELECTION, TERM LIMITS, AND INDEPENDENT DIRECTORS	5
Section 5.2.1 Composition	5
Section 5.2.2 Election	5
Section 5.2.3 Term Limits	5
Section 5.2.4 Independent Director	5

Section 5.3	REGULAR BOARD MEETINGS.....	5
Section 5.4	SPECIAL BOARD MEETINGS.....	5
Section 5.5	BOARD NOTICE.....	5
Section 5.6	WAIVER OF BOARD NOTICE.....	6
Section 5.7	PRESUMPTION OF ASSENT.....	6
Section 5.8	QUORUM AND VOTING.....	6
Section 5.9	ATTENDING BY TELEPHONE OR TELECONFERENCE.....	6
Section 5.10	ACTION WITHOUT A MEETING.....	6
ARTICLE VI.	Officers and Agents	7
Section 6.1	NUMBER AND QUALIFICATIONS.....	7
Section 6.2	ELECTION AND TERM OF OFFICE.....	7
Section 6.2.1	Term of Office.....	7
Section 6.3	COMPENSATION.....	7
Section 6.4	REMOVAL.....	7
Section 6.5	VACANCIES.....	7
Section 6.6	AUTHORITY AND DUTIES OF OFFICERS.....	7
ARTICLE VII.	Committees of the National Board	7
Section 7.1	GENERAL.....	7
Section 7.2	LIMITATION ON AUTHORITY.....	8
Section 7.3	COMMITTEE CHAIRMEN.....	8
Section 7.4	COMMITTEE MEMBERS.....	8
Section 7.5	COMMITTEE MEETINGS.....	8
Section 7.6	EXECUTIVE COMMITTEE.....	8
Section 7.6.1	Composition.....	8
Section 7.6.2	Powers and Functions.....	8
Section 7.6.3	Reports to National Board Required.....	9
Section 7.6.4	Rules of Procedure and Quorum.....	9
Section 7.7	NOMINATING COMMITTEE.....	9
Section 7.7.1	Nominees for Election to the Board.....	9
Section 7.7.1.1	Nominations by Members.....	9
Section 7.7.2	National Board Vacancy.....	9
Section 7.8	AUDIT COMMITTEE.....	9
Section 7.9	PERSONNEL COMMITTEE.....	9

Section 7.10	FINANCE COMMITTEE.....	9
Section 7.11	COMMITTEES OF THE CORPORATION.....	9
ARTICLE VIII.	Advisory Council.....	10
Section 8.1	COMPOSITION AND PURPOSE.....	10
Section 8.1.1	Composition.....	10
Section 8.2	DUTIES.....	10
Section 8.3	TERM.....	10
ARTICLE IX.	Miscellaneous.....	10
Section 9.1	FISCAL YEAR.....	10
Section 9.2	LOANS TO DIRECTORS AND OFFICERS PROHIBITED.....	10
Section 9.3	AMENDMENTS.....	10
Section 9.4	DISSOLUTION.....	10
Section 9.5	POLITICAL ACTIVITY.....	11
Section 9.6	REAL ESTATE TRANSACTIONS.....	11
Section 9.7	ELECTRONIC COMMUNICATIONS.....	11
ARTICLE X.	Indemnification.....	11
Section 10.1	INDEMNIFICATION.....	11
Section 10.2	ADVANCE OF COSTS, CHARGES AND EXPENSES.....	12
Section 10.3	PROCEDURE FOR INDEMNIFICATION.....	12
Section 10.4	NON-EXCLUSIVITY; SURVIVAL OF INDEMNIFICATION.....	13
Section 10.5	INSURANCE.....	13
Section 10.6	SAVINGS CLAUSE.....	13
	BYLAWS CERTIFICATE.....	14



THE ENGLISH-SPEAKING UNION OF THE UNITED STATES

BYLAWS

ARTICLE I.

Name, Offices, and Mission

Section 1.1 NAME. The name of the Corporation shall be The English-Speaking Union of the United States (the “Corporation”).

Section 1.2 OFFICES AND BRANCHES. The principal office of the Corporation shall be in the State of Delaware. The Corporation may have offices and establish offices of the Branches (defined herein) at such other places within or without the State of Delaware, as the Board of Directors of the Corporation (the “National Board”) may from time to time designate.

Section 1.3 PURPOSE. The Corporation is a national educational organization including a network of local affiliates located throughout the United States that are organized as limited liability companies of which the Corporation is the sole corporate member (collectively the “Branches” and each a “Branch”). The ESU employs English as a catalyst to foster global understanding and good will through educational opportunities and cultural exchange programs. By promoting creative and confident civil discourse under the banner English in Action, we enable participants one by one, face to face, to rise to their potential as individuals, thrive as global citizens, and join worldwide in pursuing conditions for peace.

ARTICLE II.

Members

Section 2.1 MEMBERS. Individuals who speak English and support the Mission shall be eligible for membership in the Corporation (together, the “Members” or the “Membership” and each, a “Member”). The term “Member” as used herein is intended to describe the group of dues paying individuals participating in the Corporation’s activities. Members shall be deemed to be members of the Corporation for the purposes of Section 114 of the Delaware General Corporation Law (the “DGCL”) or any other state or federal law, and Members shall have any of the rights of a member under Section 114 of the DGCL or any other state or federal law.

Section 2.1.1 Structure of Membership.

1. Branch Members, which may include individuals, organizations (e.g. schools, corporations).
2. Members at Large
3. Life Members who shall be persons who were Life Members prior to July 1, 1963; and
4. Non-voting Honorary Members, who shall be persons who, because of their official position or other reasons, are deemed by the National Board to be worthy of this honor.

Section 2.1.2 Authority of Members. Members shall have the rights and privileges usually reserved to members of nonprofit, tax-exempt membership organizations, including, but not limited to, the right to:

nominate candidates and elect the National Board;

introduce and adopt motions to the Annual General Meeting;

have access in a timely fashion to a schedule of meetings of the National Board and to minutes of those meetings;

observe meetings of the National Board.

Section 2.2 DUES. Membership dues comprise two components: (a) a Branch portion; and (b) a Corporation portion. The apportionment of Branch dues shall be as provided by the Branch's Operating Agreement. The apportionment of Corporation dues shall be as provided by Section 5.1 of these Bylaws.

Section 2.3 ANNUAL MEETING. There shall be an annual meeting of Members to elect At-Large Directors of the National Board ("At-Large Directors"), to adopt and amend these Bylaws, to exercise rights and privileges, and to transact such other business as may properly come before the meeting ("Annual Meeting"). The Annual Meeting shall be held in the United States during the last four (4) months of the calendar year at such date, time, and place as may be fixed by the National Board. *Robert's Rules of Order* (Rev.) shall govern any proceedings.

Section 2.4 SPECIAL MEETING. Special meetings of the Members may be called by the Chairman of the National Board (the "Chairman") or by a majority of the National Board ("Special Meeting"). A Special Meeting shall be called by the Chairman upon the written request of Branches having no fewer than twenty-five percent (25%) of the votes entitled to be cast at the meeting. The Special Meeting shall be held in the United States within sixty (60) days of the National Board's or the Chairman's announced decision to call the Special Meeting, or the Chairman's receipt of the Branches' request for the meeting. The National Board shall then set the date, time, and place for the Special Meeting, deferring to the Branches' recommendations, if reasonably possible. The current edition of *Robert's Rules of Order* shall govern any proceedings.

Section 2.5 NOTICE AND WAIVER. Written notice of each Annual Meeting and each Special Meeting (together, "Membership Meeting") stating the date, time, place, and, for a Special Meeting, the purpose or purposes of such meeting, shall be mailed to the Branches no

fewer than forty-five (45) days in advance of the meeting (“Notice”). Notice may also be given by fax or e-mail if the Branch has previously consented to Notice in such manner. Branches may not waive Notice.

Section 2.6 QUORUM. The presence of Delegates (defined herein) or Alternate Delegates (defined herein) and/or proxies comprising two-thirds (2/3) of the votes entitled to be cast at a Membership Meeting shall constitute a quorum for the transaction of any business.

Section 2.7 DELEGATES. Each Branch shall be entitled to one (1) delegate, and one (1) alternate delegate, for every twenty-five (25) members (or fraction thereof) of such Branch (“Delegates” and “Alternate Delegates”). Delegates and Alternate Delegates shall be elected or appointed by their Branch. If no Delegate is elected or appointed, the Branch President shall serve as Delegate. Delegates, or Alternate Delegates in the absence of Delegates, shall cast their votes pursuant to any guidelines adopted by their Branch.

Section 2.7.1 Voting. Each Branch shall be entitled to one (1) vote at a Membership Meeting for every twenty-five (25) Members (or fraction thereof) of such Branch as of March 31st prior to any Annual Meeting and sixty (60) days prior to any Special Meeting.

Section 2.7.2 Proxies. If a Branch will not be represented or will be under-represented at a Membership Meeting by a Delegate or Alternate Delegates, the President of the Branch may give a written proxy to any other Delegate or Alternate Delegate in his or her own Branch, or any Officer or Director of the Corporation, and such proxy shall be filed with the Secretary of the Corporation prior to the meeting.

Section 2.8 REMOVAL OF MEMBERS

Section 2.8.1 Branch. The governing body of each Branch shall have the power to expel, suspend, or otherwise discipline any Member for non-payment of dues or for good and sufficient cause.

Section 2.8.2 Corporation. Any Member may be expelled, suspended, or otherwise disciplined by the National Board for non-payment of dues or for other good and sufficient cause.

ARTICLE III.

Branches

Section 3.1 CREATION. Twenty-five (25) Members residing in an area that does not have a Branch may create a Board Managed LLC Branch with the written consent of the National Board. Such consent shall be evidenced by the Corporation's Certificate of Authority signed by the Secretary. A Branch shall be called "The English-Speaking Union of the United States _____ Branch, LLC".

Section 3.2 LIMITED LIABILITY OPERATING AGREEMENT. A Branch shall be governed by a Limited Liability Company Operating Agreement (the "Agreement"), which shall be based on the form provided by the Corporation for a Branch operating under the supervision of the Corporation, as the sole member of the Branch.

ARTICLE IV.

Regions

Section 4.1 REGIONAL ORGANIZATION OF BRANCHES. The National Board shall assign each Branch to one of the Corporation's regions ("Region" or "Regions"). The Regions shall be organized primarily on the basis of geographic location, but the National Board may consider other factors to advance the educational programs.

Section 4.1.1 Purpose. The Regions provide geographic administration of the ESU's mission and programs and shall provide assistance to the Branches by helping the Branches in their support of the Mission.

Section 4.1.2 National Board. Each Region may propose a candidate to the National Nominating Committee for election to the National Board by obtaining the signatures of at least ten (10) regional Members in support of each prospective candidate, and by then submitting the signed petitions to the Nominating Committee at least sixty (60) days in advance of the Annual Meeting.

ARTICLE V.

National Board

Section 5.1 GENERAL POWERS AND CORPORATE GOVERNANCE. The Corporation shall transact business under the direction of the National Board, except as otherwise provided by the Corporation's Articles of Incorporation, these Bylaws, and state and federal law. The business and affairs of the Corporation shall be managed by or under the supervision of the National Board, all of whose members shall be Members of the Corporation, and each of whom shall be entitled to one (1) vote ("Directors").

The National Board shall also have the power to (a) fill vacancies in the Membership, (b) elect non-voting Honorary Members, (c) and, upon consultation with the component Branches, establish the amount of dues to be remitted to the Corporation by the Branches thereof.

Section 5.2 COMPOSITION, ELECTION, TERM LIMITS, AND INDEPENDENT DIRECTORS.

Section 5.2.1 Composition. The number of Directors constituting the entire National Board shall be such number as is specified from time to time by resolution of the National Board, but in no event fewer than twenty (20) nor more than thirty-five (35). The Directors constituting the entire National Board shall consist of At-Large Directors to be elected at the Annual Meeting of the Corporation and the Chairman, Vice Chairman, President, and Treasurer. No employee of the Corporation shall serve as Chairman or hold any other title with similar responsibilities.

Section 5.2.2 Election. Directors shall be designated or elected for a term of two (2) years ("Term" or "Terms"). Directors shall be elected by a plurality of votes cast at the Annual Meeting. Each Director shall hold office until his/her successor is designated or elected, and qualified, or until his/her earlier death, disability, resignation, or removal. In the event a Director does not finish his/her Term, the National Board shall appoint a replacement to complete his/her Term.

Section 5.2.3 Term Limits. All Directors may serve a maximum of three (3) consecutive two (2)-year Terms, except the President and Treasurer, who may serve without limitation.

Section 5.2.4 Independent Director. An independent director shall be as defined in the New York Non-Profit Revitalization Act or any successor applicable statute.

Section 5.3 REGULAR BOARD MEETINGS. The National Board shall meet at least two (2) times during the Fiscal Year (each a "Regular Board Meeting"). One additional Board Meeting shall be held after the Annual Meeting for the purpose of electing Officers and members of the Committees of the Board, and for transacting any other business before the National Board. The second Regular Board Meeting shall be held at such time, date and place as the National Board may designate.

Section 5.4 SPECIAL BOARD MEETINGS. The Chairman may call a special meeting of the National Board (a "Special Board Meeting"), and shall call a Special Board Meeting upon the written requests of two thirds (2/3) or more of the Directors, or upon the written request of the Secretary attesting to the receipt of the written requests of at least two thirds (2/3) of the Branches. The Chairman shall fix the time, date and place for holding any Special Board Meeting.

Section 5.5 BOARD NOTICE. Notice of each Regular Board Meeting and each Special Board Meeting (together, "Board Meetings") shall be mailed to the Directors at least thirty (30) days in advance of each Board Meeting ("Board Notice"). Board Notice may be transmitted by fax or e-mail. Board Notice shall include the time, date, and place, and in the case of a Special Board Meeting, the specific purpose or purposes of the Special Board Meeting.

Section 5.6 WAIVER OF BOARD NOTICE. A Director may waive Board Notice of any Board Meeting, or after, such Board Meeting. The attendance of a Director at a Board Meeting shall constitute a waiver of Board Notice except where a Director attends for the express purpose of objecting to the failure of Board Notice.

Section 5.7 PRESUMPTION OF ASSENT. A Director who is present at a Board Meeting shall be presumed to have assented to any action taken unless his dissent has been entered in the minutes of such meeting or unless his written dissent is delivered to the Secretary before the minutes are circulated and approved. The right to file a written dissent after such meeting shall not apply to a Director who voted in favor of such action.

Section 5.8 QUORUM AND VOTING. Two-thirds (2/3) of the Directors shall constitute a quorum for the transaction of business at any Board Meeting. Each Director shall have one (1) vote. A Director may not vote or act by proxy. A simple majority shall be necessary to transact business, unless a greater majority is required under the Articles of Incorporation, these Bylaws, or state or federal law. The Directors present at a Board Meeting that does not have a quorum may adjourn such meeting from time to time without further notice, except for an announcement thereof, until a quorum shall be present.

Section 5.9 ATTENDING BY TELEPHONE OR TELECONFERENCE. Directors and Committee Members (defined herein) may attend any Board Meeting or Committee Meeting (defined herein) by means of a conference telephone or similar communications equipment or by electronic video screen communication. Participation by such means shall constitute presence in person at a meeting as long as all persons participating in the meeting can hear each other at the same time and each Director or Committee Member can participate in all matters before the National Board or Committee, including, without limitation, the ability to propose, object to, and vote upon a specific action to be taken by the National Board or Committee.

Section 5.10 ACTION WITHOUT A MEETING. Any action required or permitted to be taken at a Board Meeting or Committee Meeting may be taken without a meeting if a consent in writing, setting forth the action to be taken, is signed by all of the Directors or Committee Members entitled to vote upon such action at a meeting. Such consent (which may be signed in counterparts) shall have the same force and effect as a unanimous vote of the Directors or Committee Members.

ARTICLE VI.

Officers and Agents

Section 6.1 NUMBER AND QUALIFICATIONS. The officers of the Corporation shall consist of a Chairman, a Vice Chairman, a President, a Secretary, a Treasurer, and such other officers and Honorary Officers, including a Vice President (or Vice Presidents) and an Executive Secretary, as the National Board may from time to time elect or appoint (collectively, "Officers" and each, a "Officer"). Any two (2) offices may be held concurrently by the same person, except that the offices of Chairman and Secretary, and President and Secretary may not be held by the same person. An Officer need not be a Director.

Section 6.2 ELECTION AND TERM OF OFFICE. All Officers shall be elected by the National Board at a special Board Meeting following the Annual Meeting.

Section 6.2.1 Term of Office. Officers elected as Directors of the National Board at the Annual Meeting (e.g., Chairman, Vice-Chairman, President, Treasurer) may serve a maximum of three (3) consecutive two (2)-year terms, except the President and Treasurer who may serve without limitation at the pleasure of the National Board.

Section 6.3 COMPENSATION. Officers shall not receive compensation for their services, unless they are employed by the Corporation in their respective capacities as Officers.

Section 6.4 REMOVAL. Officers shall serve at the pleasure of the National Board, and any Officer may be removed from office at any time, with or without cause, by the National Board, unless the Officer has contractual rights that supersede this provision.

Section 6.5 VACANCIES. A vacancy in any office, however occurring, may be filled for the remainder of the term by action of the National Board if the vacant office is held by a Director.

Section 6.6 AUTHORITY AND DUTIES OF OFFICERS. Officers will have such powers and perform such duties as usually pertain to their respective offices and such additional powers and duties as may be specifically authorized by the National Board.

ARTICLE VII.

Committees of the National Board

Section 7.1 GENERAL. The National Board shall conduct the Corporation's business with the assistance of the National Board's five (5) Committees: Executive Committee, Nominating Committee, Audit Committee, Personnel Committee, and Finance Committee (the "Standing Committees"), as well as other committees of the National Board that the National Board may decide from time to time (the "Temporary Committees") (The Standing Committees and the Temporary Committees are collectively, the "Committees" and each, a "Committee"). A Committee shall have the authority necessary to conduct the business, discharge the duties, and

perform the tasks delegated to the Committee by, in the case of one of the Standing Committees, these Bylaws and by National Board resolution, if any; and, in the case of a Temporary Committee of the National Board, by National Board resolution.

Section 7.2 LIMITATION ON AUTHORITY. No Committee shall have the authority to amend, alter, or repeal these Bylaws; to elect, appoint, or remove any Officer or Director; to amend or restate the Articles of Incorporation; to adopt a plan of merger or consolidation with another organization; to authorize the sale, lease, exchange, or mortgage of all or substantially all of the Corporation's property and assets; to authorize the voluntary dissolution, or revoke proceedings for voluntary dissolution, of the Corporation; to adopt a plan for the distribution of the Corporation's assets; to amend, alter, or repeal any resolution of the National Board; or to take any action that may be prohibited by law.

Section 7.3 COMMITTEE CHAIRMEN. The Chairman shall chair the Executive Committee. The National Board shall elect an Independent Director to chair each of the following Standing Committees: Nominating, Audit, Personnel and Finance (collectively, the "Committee Chairmen"). The Chairman shall appoint a Director or Member to chair each of the other Committees.

Section 7.4 COMMITTEE MEMBERS. Each Committee shall consist of at least three (3) Directors as the National Board may elect or appoint, subject to the provisions of Section 6.3 and any restrictions specifically set forth in these Bylaws ("Committee Members"). The National Board shall elect the Committee Members on the Executive Committee and the Nominating Committee at a special Board Meeting following the Annual Meeting. The Chairman shall appoint the other Committee Members at the same Regular Board Meeting or as soon as practicable thereafter. Committee Members shall serve until the next Annual Meeting or until their successors are elected or appointed.

Section 7.5 COMMITTEE MEETINGS. A meeting may be called by any Committee Chairmen or by any two (2) Committee Members, with seven (7) days advance written notice (a "Committee Meeting"). At any Committee Meeting, except an Executive Committee meeting, a majority of the Committee Members shall constitute a quorum for the transaction of business. Subject to Section 5.9, Committee Members may attend by telephone or teleconference. Committees shall keep minutes and shall promptly report to the National Board at the National Board's request.

Section 7.6 EXECUTIVE COMMITTEE.

Section 7.6.1 Composition. The Executive Committee shall be composed of no fewer than eleven (11) or more than eighteen (18) Committee Members. All Officers shall be members of the Executive Committee.

Section 7.6.2 Powers and Functions. Between meetings of the National Board, the Executive Committee shall act on behalf of the National Board in matters where the National Board has not provided specific direction.

Section 7.6.3 Reports to National Board Required. The Executive Committee shall submit written minutes in a timely fashion to the National Board after each Executive Committee Meeting, setting forth in detail the actions of the Executive Committee.

Section 7.6.4 Rules of Procedure and Quorum. The Executive Committee shall fix and establish its own rules of procedure and shall meet as provided by such rules or at the call of the Chairman or any five (5) Committee Members. Two-thirds (2/3) of the Committee Members on the Executive Committee shall constitute a quorum. An affirmative vote of a majority of the Committee Members shall be necessary to take any action.

Section 7.7 NOMINATING COMMITTEE. The Nominating Committee shall consist of at least five (5) Committee Members from broad geographical distribution. The President shall act as secretary of the Nominating Committee.

Section 7.7.1 Nominees for Election to the Board. The Nominating Committee shall present its proposed slate of nominees to the National Board. The Nominating Committee shall present its proposed slate to the Members within the meeting notification of the Annual Meeting.

Section 7.7.1.1 Nominations by Members. Members may nominate candidates for election to the National Board by obtaining the signatures of at least ten (10) Members in support of each prospective candidate, and by then submitting the signed petitions to the Nominating Committee at least sixty (60) days in advance of the Annual Meeting.

Section 7.7.2 National Board Vacancy. In the event of a mid-term vacancy among the At-Large Directors, the Nominating Committee shall recommend the names of candidates to the National Board, and the National Board shall elect a replacement to serve until the next Annual Meeting.

Section 7.8 AUDIT COMMITTEE. The Audit Committee shall consist of at least five (5) Committee Members, all of whom shall be Independent Directors. The Audit Committee shall elect a Committee Member to act as secretary of the Audit Committee. The Audit Committee shall have the duties and responsibilities set forth in the Audit Committee charter, as adopted and as may be amended from time to time by the National Board.

Section 7.9 PERSONNEL COMMITTEE. The Personnel Committee shall review and evaluate the performance of the Executive Director and shall make recommendations concerning compensation and staffing matters in general to the National Board. The Personnel Committee shall consist of Independent Directors and shall perform such duties as the National Board may delegate or prescribe.

Section 7.10 FINANCE COMMITTEE. The Finance Committee shall consist of at least seven (7) Committee Members, all of whom shall be Independent Directors.

Section 7.11 COMMITTEES OF THE CORPORATION. Committees other than Standing Committees, whether created by the National Board or by the Members, shall be Committees of the Corporation. Committees of the Corporation shall consist of Directors or

Members elected or appointed by the National Board or the Members, but no such Committee shall have the authority to bind the National Board.

ARTICLE VIII.

Advisory Council

Section 8.1 COMPOSITION AND PURPOSE. The Chairman may appoint a non-governing Advisory Council consisting of a chairman and no more than fifteen (15) individuals.

Section 8.1.1 Composition. The Advisory Council shall consist of individuals who have provided outstanding leadership and rendered unusually valuable service to the Corporation, over the years and to the present time, and who continue to support the Mission.

Section 8.2 DUTIES. The Advisory Council shall have no official duties. However, the Council will advance awareness of the Corporation, advocate support of its programs, create understanding of its worldwide reach, encourage philanthropic donations to the Corporation's educational initiatives, and advise the National Board on matters referred to it.

Section 8.3 TERM. Appointment to the Advisory Council shall be for a period of three (3) years, with the Chairman's option to reappoint a member to an additional three (3) years.

ARTICLE IX.

Miscellaneous

Section 9.1 FISCAL YEAR. The fiscal year of the Corporation shall be July 1 through June 30, inclusive ("Fiscal Year").

Section 9.2 LOANS TO DIRECTORS AND OFFICERS PROHIBITED. No loans or advances, other than customary travel advances, shall be made by the Corporation to any of its Officers or Directors.

Section 9.3 AMENDMENTS. These Bylaws may be amended, repealed, or modified, and new Bylaws adopted, by the affirmative vote of two-thirds (2/3) of the Members at the Annual General Meeting. Any notice of a meeting at which these Bylaws are to be amended, repealed, or modified shall include notice of the proposed action.

Section 9.4 DISSOLUTION. On dissolution of the Corporation, all of its net assets shall be paid over or transferred to one or more exempt organizations of the kind described in Internal Revenue Code Section 501(c)(3). The organization or organizations to receive the Corporation's net assets shall be designated by the National Board, unless specifically designated in the Articles of Incorporation or these Bylaws. Any assets not so disposed of shall be disposed of by a court of competent jurisdiction in the State of Delaware in a manner consistent with the Corporation's tax-exempt purposes.

Section 9.5 POLITICAL ACTIVITY. No part of the net earnings of the Corporation shall inure to the benefit of any private member or individual nor shall any substantial part of its activities be to carry on propaganda or otherwise attempt to influence legislation and the Corporation shall not participate in or intervene in (including the publishing or distributing of statements) any political campaign on behalf of any candidate for public office.

Section 9.6 REAL ESTATE TRANSACTIONS. The Corporation shall not purchase real property or sell, mortgage, lease, exchange, or otherwise dispose of its real property unless authorized by the vote of a majority of the Directors or of a majority of a Committee authorized by the National Board. In the event that such property does or upon purchase would constitute all, or substantially all, of the assets of the Corporation, then the vote of two-thirds (2/3) of the entire National Board shall be required, or, if there are twenty-one (21) or more Directors, the vote of a majority of the entire National Board shall be sufficient. In the event the Corporation authorizes a Committee to act under this Section, the Committee shall promptly report any actions taken to the National Board, in no event after the next Regular Board Meeting.

Section 9.7 ELECTRONIC COMMUNICATIONS. All references to e-mail or electronic means of providing notice or voting shall mean the transmission of the communication by electronic mail and set forth, or be submitted with, information from which it can reasonably be determined that the transmission was authorized by the Member or Director, as the case may be.

ARTICLE X.

Indemnification

Section 10.1 INDEMNIFICATION. The Corporation shall, and does hereby, indemnify to the fullest extent permitted or authorized by the DGCL or judicial or administrative decisions, as the same exists or may hereafter be amended or interpreted differently in the future (but, in the case of any such amendment or interpretation, only to the extent that such amendment or interpretation permits the Corporation to provide broader indemnification rights than permitted prior thereto), each person (including the current and future heirs, beneficiaries, personal representatives and estate of such person) who was or is a party, or is threatened to be made a party, or was or is a witness, to any threatened, pending or completed action, suit or proceeding, whether civil, criminal, administrative or investigative (a "Proceeding") and whether the basis of such Proceeding is an allegation of an action in an official capacity of such person related to the Corporation or any other capacity while such person is serving as an officer, director, employee or agent of the Corporation, against any liability (which for purposes of this Article shall include any judgment, settlement, penalty or fine) or cost, charge or expense (including attorneys' fees) asserted against him or incurred by him by reason of the fact that such indemnified person (1) is or was a Director, Officer or employee of the Corporation or (2) is or was an agent of the Corporation as to whom the Corporation, by action of its National Board, has agreed to grant such indemnity or (3) is or was serving, at the request of the Corporation, as a Director, Officer or employee of another corporation, partnership, joint venture, trust or other enterprise (including serving as a fiduciary of any employee benefit plan) or (4) is or was serving as an agent of such

other corporation, partnership, joint venture, trust or other enterprise described in clause (3) hereof as to whom the Corporation, by action of its National Board, has agreed to grant such indemnity. Each Director, Officer, employee or agent of the Corporation to whom indemnification rights under this Section 9.1 of this Article have been granted shall be referred to as an "Indemnified Person."

Notwithstanding the foregoing, except as specified in Section 9.3 of this Article, the Corporation shall not be required to indemnify an Indemnified Person in connection with a Proceeding (or any part thereof) initiated or participated in as an intervenor or amicus curiae by such Indemnified Person unless such authorization for such Proceeding (or any part thereof) was not denied by the National Board of the Corporation prior to sixty (60) days after receipt of notice thereof from such Indemnified Person stating his intent to initiate or participate as an intervenor or amicus curiae in such Proceeding and only upon such terms and conditions as the National Board may deem appropriate.

Section 10.2 ADVANCE OF COSTS, CHARGES AND EXPENSES. Costs, charges and expenses (including attorneys' fees) incurred by an Director, Officer, employee or agent who is an Indemnified Person in defending a Proceeding shall be paid by the Corporation to the fullest extent permitted or authorized by the DGCL or judicial or administrative decisions, as the same exists or may hereafter be amended or interpreted differently in the future (but, in the case of any such future amendment or interpretation, only to the extent that such amendment or interpretation permits the Corporation to provide broader rights to advance costs, charges and expenses than permitted prior thereto), in advance of the final disposition of such Proceeding, upon receipt of an undertaking by or on behalf of the Indemnified Person to repay all amounts so advanced in the event that it shall ultimately be determined by final judicial decision that such person is not entitled to be indemnified by the Corporation as authorized in this Article and upon such other terms and conditions, in the case of an agent as to whom the Corporation has agreed to grant such indemnity, as the National Board may deem appropriate. The Corporation may, upon approval of the Indemnified Person, authorize the Corporation's counsel to represent such person in any Proceeding, whether or not the Corporation is a party to such Proceeding. Such authorization may be made by the National Board by majority vote, including Directors who are parties to such Proceeding.

Section 10.3 PROCEDURE FOR INDEMNIFICATION. Any indemnification or advance under this Article shall be made promptly and in any event within sixty (60) days upon the written request of the Indemnified Person (except in the case of a claim for an advancement of costs, charges or expenses, in which case the applicable period shall be twenty (20) days). The right to indemnification or advances as granted by this Article shall be enforceable by the Indemnified Person in any court of competent jurisdiction if the Corporation denies such request under this Article, in whole or in part, or if no disposition thereof is made within sixty (60) days or twenty (20) days, as may be applicable. Such Indemnified Person's costs and expenses incurred in connection with successfully establishing his right to indemnification or advancement of costs, charges or expenses, in whole or in part, in any such action shall also be indemnified by the Corporation. It shall be a defense to any such action that the claimant has not met the standard of conduct, if any, required by the DGCL or judicial or administrative decisions, as the same exists or may hereafter be amended or interpreted differently in the future (but, in the case of any such future amendment or interpretation, only to the extent that such amendment or interpretation does

not impose a more stringent standard of conduct than permitted prior thereto), but the burden of proving such defense shall be on the Corporation. Neither the failure of the Corporation (including its National Board or any Committee thereof, its independent legal counsel, and its members) to have made a determination prior to the commencement of such action that indemnification of the claimant or advancement for the claimant is proper in the circumstances because he has met the applicable standard of conduct, if any, nor the fact that there has been an actual determination by the Corporation (including its National Board or any Committee thereof, its independent legal counsel, or its members) that the claimant has not met such applicable standard of conduct, shall be a defense to the action or create a presumption that the claimant has not met the applicable standard of conduct.

Section 10.4 NON-EXCLUSIVITY; SURVIVAL OF INDEMNIFICATION. The indemnification and advancement provided by this Article shall not be deemed exclusive of any other rights to which those Indemnified Persons may be entitled under any agreement, vote of Members or disinterested Directors or recommendation of counsel or otherwise, both as to actions in such person's official capacity and as to actions in any other capacity while holding such office or position, and shall continue as to an Indemnified Person who has ceased to be a Director, Officer, employee or agent and shall inure to the benefit of the heirs, beneficiaries, personal representatives and the estate of such person. All rights to indemnification and advancement under this Article shall be deemed to be a contract between the Corporation and each Indemnified Person who serves or served in such capacity at any time while this Article is in effect. Any repeal or modification of this Article or any repeal or modification of relevant provisions of the DGCL or any other applicable laws shall not in any way diminish any rights to indemnification of such Indemnified Person, or the obligations of the Corporation arising hereunder, for claims relating to matters occurring prior to such repeal or modification.

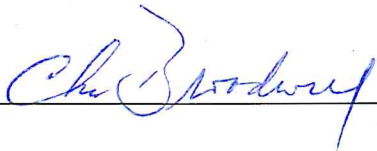
Section 10.5 INSURANCE. The Corporation shall purchase and maintain insurance on behalf of each Branch and any person who is or was a Director, Officer, employee or agent of the Corporation, or is or was serving at the request of the Corporation as a Director, Officer, employee or agent of another corporation, partnership, joint venture, trust or other enterprise (including serving as a fiduciary of an employee benefit plan) against any liability asserted against him and incurred by him in any such capacity or arising out of his status as such, whether or not the Corporation would have the power to indemnify him against such liability under the provisions of this Article or the applicable provisions of the DGCL.

Section 10.6 SAVINGS CLAUSE. If this Article or any portion hereof shall be invalidated on any ground by any court of competent jurisdiction, then the Corporation shall nevertheless indemnify and advance costs to each Indemnified Person as to costs, charges and expenses (including attorneys' fees), judgments, fines and amounts paid in settlement with respect to any Proceeding, including an action by or in the right of the Corporation, to the full extent permitted by any applicable portion of this Article that shall not have been invalidated and as permitted by the DGCL.

BYLAWS CERTIFICATE

The undersigned certifies that he is the Secretary of The English-Speaking Union of the United States, a Delaware Nonprofit Corporation, and that he is authorized to execute this certificate on behalf of the Corporation; and that he further certifies that the foregoing Bylaws, consisting of 18 pages, including this page, constitute the Bylaws of the Corporation as of this date, duly adopted by the Members of the Corporation at their October 29, 2017 Annual Meeting.

Dated: October 29, 2017

/s/  _____

Christopher Broadwell
Secretary

INCLUDING AMENDMENTS ADOPTED NOVEMBER 1, 1965; NOVEMBER 11, 1966; OCTOBER 27, 1969; NOVEMBER 9, 1970; NOVEMBER 12, 1972; OCTOBER 26, 1974; OCTOBER 26, 1975; NOVEMBER 19, 1977; NOVEMBER 3, 1979; SEPTEMBER 11, 1980; SEPTEMBER 25, 1981; SEPTEMBER 1, 1986; SEPTEMBER 18, 1989; OCTOBER 2, 1993; NOVEMBER 6, 1994; MARCH 1995; OCTOBER 19, 1997; OCTOBER 9, 1998, OCTOBER 15, 2005 AND RESTATEMENT OCTOBER 30, 2008, OCTOBER 7, 2011, OCTOBER 18, 2014 AND OCTOBER 29, 2017.